

# Office Memorandum • UNITED STATES GOVERNMENT

## CONFIDENTIAL

TO : Chief, Operations School

DATE: 9 May 1955

FROM : Chief Instructor, Clandestine Services Review

SUBJECT: Evaluation of Clandestine Services Review No. 4

1. The Clandestine Services Review No. 4 was held from 4 to 22 April 1955. The course was attended by 23 students. Again, without exception, the students praised the course highly and stated that the material presented was of exceptional value to them. A number of the students recommended giving the course to as many of DD/P headquarters personnel as possible and not just limiting it to recent returnees.

2. The student critiques did not express any main criticism against the course. The fundamental criticism levelled against the Clandestine Services Review No. 3 was that there was too little emphasis on the Far East. This situation was corrected in the last running of the course, where FE Division and their operations in the Far East had ample representation. The criticisms against Clandestine Services Review No. 4 were very minor indeed, and varied with the individual students. Most of the adverse comments concerned some of the presentations of the guest speakers and the content of their lectures. Only a very few concerned the organization of the course as a whole. Some of the suggestions for improvement that were mentioned by more than one student were:

a. The DD/S side was not strongly enough presented.

b. Several of the DD/I lectures and tours were not too well organized. Too much time was spent on their own internal functional problems rather than concentrating on the support they can render the DD/P.

c. The CI Staff presentations were generally weak.

3. I agree in general with 2,b and c, above and steps have already been taken to improve these presentations and tours. I believe that 2,a, is not quite valid, since many of the students felt that the DD/S presentations were excellent and in fact should be given more time.

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4. I have felt, and several students also commented on, that the training aids used by the speakers in various instances are too small to be seen by the students and are generally of poor quality. For future runnings, we intend to obtain the training aids from the speakers, and to reproduce larger and improved ones in our own OTR Training Aid Branch. These aids will then be retained here in OTR.

5. I feel that this past running of CSR was a success. This was reflected not only in the critiques, but in the unusual interest and enthusiasm displayed by the students. There is still room, of course, for an overall improvement of the course content and of the individual presentations.

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Chief Instructor, CSR

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